



**The Adjutant General's Department**

**Major General John Harris, Adjutant General for Ohio**

**Brief to the Armed Services and Veterans Affairs Committee**

**October 23, 2019**

- I. The transition from strategic reserve to operational force.
  - a. Global demand for Army and Air Forces
  - b. Diverse mission sets
    1. National Capital Region
    2. Support to GCCs
    3. ACA Mission
    4. GIFMAP (GTMO, Kosovo)
  - C. transition to cyclic readiness models
    1. Train up (SRM model)
    2. Predictability
  - d. Building partner capacity through trust
    1. Guard posture
    2. Partner planning horizons
  
- II. Transforming our military for large scale combat operations
  - a. Driven for National Security and National Defense Strategies.
  - b. Retraining a generation on a lost skill set
  - c. Requires additional training days.
  
- III. Domestic Response
  - a. Natural disasters more frequent and intense
  - b. Increased reliance on EMAC between governors
  - c. Highest demand for personal readiness
  
- IV. Challenges that Strain our Families and Employers
  - a. How many days will break the force?
  - b. How do we provide predictability?
  - c. How can we incentivize employers?
  
- IV. Questions.