

Horizon Prison Initiative

A multifaith path from darkness to light

Horizon's mission is to transform prisoners who transform prisons and communities. Horizon breaks cyclical incarceration and its effect on society by helping the incarcerated become aware of self, others, and the religious faith at the center of their lives.

SUSTAINED SOCIAL BENEFIT

- Stabilizing institutions:** Horizon participants are associated with significantly fewer disciplinary infractions than non-participants. Recognizing the halo effect from positive behavior and the synergistic effects of Horizon's collaboration with corrections, faith, and community leaders, one Ohio Warden called Horizon the "leader of the band."
- Benefiting communities:** re-offenders account for a disproportionate amount of crime, highlighting the value of 5X lower recidivism rate of Horizon participants (based on ten-year average).

POSITIVE ECONOMIC IMPACT

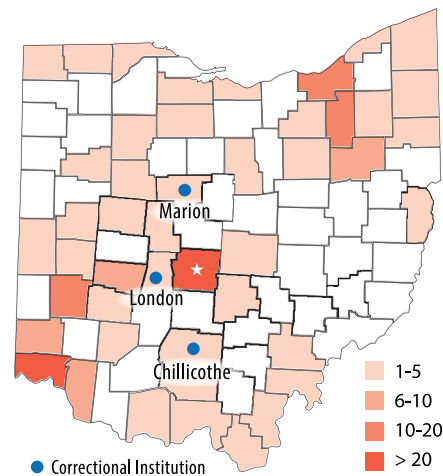
- According to analysis by Battelle, each class of Horizon participants is estimated to generate about \$5MM in net economic benefit (versus a baseline of non-participating peers) within five years of graduation. While it is likely that there are factors in addition to Horizon contributing to the performance of this self-selected group, Horizon is the catalyst & sustaining force.

TOUGH & ACCOUNTABLE

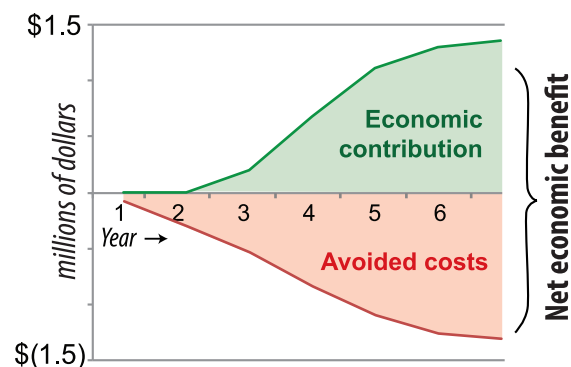
- After a discriminating acceptance process that begins with self-selection, the program continues to challenge participants to meet high standards. With a 60-75% graduation rate in typical cycles, Horizon is tougher than Marine Corps boot camp.

EFFICIENT & SCALABLE

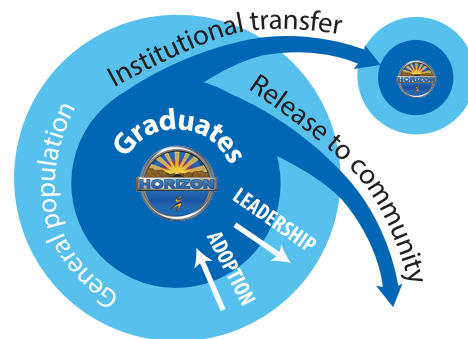
- With overhead in the 15-20% range and a volunteer-to-staff ratio of 21:1, Horizon is leveraged and financially efficient.
- Horizon is well-established at three major correctional institutions in Ohio. Even so, much opportunity remains as participants now number less than 1% of all state prisoners.



State-wide Relevance: Counties to which participants in current Horizon cycle would be released



Long-Term Impact: net economic contribution of one year's Horizon class (200 participants) over time, as compared to 200 typical non-participants.



Flywheel of positive influence: Horizon graduates (amplified by Horizon program managers & LifeLine volunteers) are the engine of continuity & diffusion while incarcerated as well as post-release.

