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Institution: Central Ohio Technical College (COTC)

1. No.
2. It is important to adhere to the Constitution of the United States and fundamental principles of the 1st amendment but to do so in a manner which allows differences of thought with consideration for others' rights.
3. Three of the most significant issues affecting higher education in my opinion are as follows:
 - Continuing to strive to make higher education available and affordable for all who wish to pursue.
 - Ensuring graduates from higher education institutions have practical skills that prepare them for immediate employment (i.e., job readiness)
 - Identifying and hiring enough quality instructors to meet the demand for teaching growing student populations.
4. Yes, I feel comfortable presenting new solutions at my institution. Considering alternative ideas to the challenges of today is an important method for continuous improvement.
5. Several programs have been implemented in the COTC service area to help students manage the financial stresses of higher education. Programs such as a Call to College, Newark Campus Development Fund, and the Knox & Coshocton Promise are all programs implemented in our service area to make education more affordable.
6. I feel that faculty, staff, Board members and all associated with the delivery of education at COTC should be held to a high standard and evaluated regularly to ensure that their performance is commensurate with that standard.
7. Increasing graduation rates is important for institutions to monitor and strive to improve. At COTC it is one of our strategic goals. Providing a safety net of support which address not only academic needs but other needs such as financial, mental health and wellness, and basic human needs (food insecurity, housing, etc.) are critical.
8. At COTC we are addressing the current and future workforce needs in Ohio. Specifically, we provide a significant amount of the local healthcare workforce in Licking County and have quickly developed and implemented programs to address the upcoming needs of Intel.
9. As a volunteer Board member, I serve to meet the needs of our community members (the taxpayers) and employers (the taxpayers) so that Licking County can continue to be a great place to live, work, and raise a family!