

OHIO 78

TEL 0 10:10

STATE OF OHIO

Executive Department

OFFICE OF THE GOVERNOR

Columbus

I, Mike DeWine, Governor of the State of Ohio, do hereby appoint Adam M. Levine, from Toledo, Lucas County, Ohio, as a Member of the University of Toledo Board of Trustees for a term beginning August 2, 2024 and ending at the close of business July 1, 2033, replacing Will Lucas, whose term expired.



IN WITNESS WHEREOF, I have hereunto subscribed my name and caused the Great Seal of the State of Ohio to be affixed, at Columbus, this 2nd day of August in the year of our Lord, Two Thousand and Twenty Four.

Mike DeWine

Mike DeWine
Governor



Adam M. Levine

Adam M. Levine, the Edward Drummond and Florence Scott Libbey director of the Toledo Museum of Art and a scholar of ancient art, is a transformative leader with a deep conviction that art inspires and museums are change agents. Levine is the 10th director of TMA since its distinguished founding in 1901.

Prior to embarking on his directorship at TMA in 2020, Levine was the George W. and Kathleen I. Gibbs director and chief executive officer of the Cummer Museum of Art & Gardens in Jacksonville, Florida. Under his leadership at the Cummer Museum, Levine oversaw numerous strategic initiatives, including the reconstruction of its historic gardens, expansion of its educational offerings and the implementation of innovative membership and audience development programs with dramatic gains in visitorship.

Levine originally joined TMA in 2012 as an Andrew W. Mellon Fellow, a two-year post-doctoral program designed to prepare the next generation of museum leaders, and went on to increasingly senior management roles at the museum, ultimately serving as deputy director and curator of ancient art. During his six-year tenure at TMA, Levine curated a diverse range of exhibitions, advanced the Museum's first campus master plan and shared oversight of TMA's \$16 million budget and 250 employees.

Levine graduated summa cum laude and Phi Beta Kappa from Dartmouth College, where he majored in anthropology, art history, and mathematics & social science. He continued his studies as a Rhodes Scholar at the University of Oxford, where he earned his master's degree with distinction and D.Phil. in the history of art. He publishes widely and is a frequent presenter on topics ranging from ancient art and interpretive strategies, to museum and management practices.

Combining his interests in mathematics and art, in 2009 he co-founded Art Research Technologies, a data and research company that was purchased in 2016 by a London-based finance company. He has founded or advised several other start-ups, including the Center of Visual Expertise at the Toledo Museum of Art. Levine has consulted widely for museums, universities, art market business, and think tanks.



Ohio Senate
Senate Building
Room 34, Ground Floor
Columbus, Ohio 43215
(614) 644-7718
Cirino@ohiosenate.gov

Committees:
Workforce and Higher Education – Chair
Finance – Vice Chair
Energy and Public Utilities
Ways and Means

Jerry C. Cirino
18th District

Dear Newly Appointed Trustee,

I would like to be one of the first to congratulate you on your recent appointment as trustee to one of Ohio's public universities or community colleges. Service as a trustee is of utmost importance to the students and citizens of Ohio who save and pay for higher education in our state. Your work as a trustee ensures that students receive an education that will lead to future employment and success, both of which are important pieces to the economic health of our state. As a trustee, you have the authority and responsibility to safeguard students' wellbeing and the duty to protect their constitutional freedoms. You are also a steward of upholding Ohio's historical commitment to higher education.

I am writing today to provide information on the appointment process going forward. The Ohio Senate, as provided in Article III, Section 21 of the Ohio Constitution, has advice-and-consent authority regarding gubernatorial appointments. Your appointment will be assigned a confirmation hearing in the Senate Workforce and Higher Education Committee ("Committee"). As part of this process, you are asked to complete the attached questionnaire. You may also be asked to meet with Committee members or attend a hearing.

With respect to the questionnaire, I ask that you thoughtfully answer each question and submit your responses to my office within 30 days of receipt so that your confirmation may proceed and your appointment completed. A confirmation hearing will not be scheduled until a completed questionnaire has been submitted. Once my office receives this information, we will work diligently to schedule your appointment on the Committee's agenda. If you have any questions about this process or would like an update on the status of your appointment, please contact my office at 614-644-7718.

Sincerely,

Jerry C. Cirino
State Senator, District 18
Chair, Workforce and Higher Education Committee

Ohio Senate Advice and Consent

Trustee Appointment Questionnaire

Name: Adam Levine

Institution Being Appointed to:

University of Toledo

1. Are you a graduate of or do any of your dependents attend the institution to which you are being appointed as trustee?

No

2. What is your position on the First Amendment rights of faculty, staff, and students, and how will you balance this with promoting diversity of thought on campus?

For universities to teach broadly, they must remain marketplaces for ideas. Maintaining First Amendment rights for faculty, staff, and students is vital. As a Trustee, our role will be to support the President in approving policies to allow for the free exchange of ideas, across ideologies.

3. In your opinion, what are three current significant issues affecting higher education?

- (1) The relationship between higher education and workforce development
- (2) Developing efficiencies, identifying complementarity, and facilitating partnership/consolidation among institutions of higher education
- (3) The future of the humanities

4. Do you feel comfortable presenting new or alternative solutions to issues presented to the Board of Trustees ("Board") by the president or other trustees of the institution to which you are being appointed?

Yes, I feel comfortable with generating and/or presenting new solutions. I am hopeful that I can contribute meaningful ideas, especially in the areas of strategy, finances, and risk management.

5. What are some ideas you plan to propose to reduce the overall cost of higher education?

It is vital that university education be as affordable as possible, whether costs to students are supported by third-party sources or whether institutions themselves reduce costs and pass those savings along in tuition decreases. There are undoubtedly efficiencies across the organization that can lead to cost savings, and it is management's responsibility to find and deliver these opportunities.

6. What thoughts do you have on faculty tenure, post-tenure review, and annual faculty performance reviews?

Tenure was devised as a system to promote research, and research has been a cornerstone of this country's success in innovating new technologies and developing a vibrant economy. As such, opportunities for research must be preserved. However, research cannot supercede the role of teaching/training the next generation. Supporting UT management to get this balance right and developing a performance management system that incentivizes the right mix and the right behaviors to position the university and its graduates will be a key part of the Trustee role.

7. What are your thoughts on ways to increase graduation rates at the institution to which you have been appointed?

Graduation rates are a function of both a numerator (graduates) and a denominator (enrollment). Channel partnerships upstream (i.e., with regional community colleges) and program rationalization could help rightsize the latter, but holding enrollment constant for the purposes of this question, graduation rates could increase with greater student support (including financial aid), stronger teaching, greater awareness of job prospects after degree completion, and an improved campus experience. There are of course other opportunities, and my role as a Trustee would be to validate management's approach to optimizing the expected benefits against the costs of any of them.

8. Is higher education in Ohio addressing the current and future workforce needs of our state, and how can the institution you have been appointed to better address these workforce challenges?

The rate of change in the world and in the economy/workforce is greater than almost any other time in history, and higher education in Ohio could be doing more to address it. At UT, there are certainly opportunities to focus on programs that better prepare people with skills we know will be in demand, but it is equally important to prepare students with the critical thinking abilities to be able to respond to the unknown changes and innovations that are sure to emerge.

9. In your view, who are you ultimately responsible to serve as a trustee of the institution you have been appointed to: the president, Board chairperson, or taxpayers of Ohio?

As a Trustee, I serve at the behest of the Governor, who serves the State of Ohio. I will contribute to hiring the next UT President and evaluating him/her and I will work closely with the Board chairperson, but I ultimately serve the University of Toledo for the benefit of the taxpayers of Ohio.

Please complete and return this form to the Governor's Office of Boards and Commissions at boards.commissions@governor.ohio.gov. If you have any questions regarding this form please contact:

Senator Jerry C. Cirino

614-466-7718

1 Capitol Square

Columbus, OH 43215

GOVERNOR'S APPOINTMENTS TO BOARDS AND COMMISSIONS

Appointment Date: 8/2/2024

Name of Appointee: Adam M. Levine

Address: 4108 River Rd
Toledo, OH 43614
Lucas County
(H):
(W):
(M): 6467656463
(E): alevine@toledomuseum.org

Name of Commission: University of Toledo Board of Trustees
Katie DeBenedictis
Director of Sr. Administrative Operations/Secretary to the Board of Trustees
Office of the President
University Hall Room 3500, Mail Stop 946, 2801 W. Bancroft St.
Toledo, OH 43606-3339
(P): (419) 530-5660
(E): katie.debenedictis@utoledo.edu

Term Begins: 7/2/2024

Term Ends: 7/1/2033

Party Affiliation: Democrat

Senate Confirmation: Appointed by the Governor, confirmed by the Senate

Financial Disclosure: Confidential disclosure required

Vice: Will Lucas